

Singapore Telecommunications (ST SP)

Deal unlocks value, potential for special dividend

KKR to acquire 20% stake in Singtel's RDC business

Singtel has entered into a strategic partnership with KKR to divest up to 20% of its Regional Data Centre (RDC) business for SGD1.1b. This values the RDC business at an enterprise value of SGD5.5b (translating to 31x FY24E EV/EBITDA) with an option to increase its stake to 25% by 2027 at the pre-agreed valuation. This transaction has unlocked SGD2b out of SGD6b of latent value within Singtel group. The cash proceeds from this deal would be used as growth capital and may lead to a high special dividend. Reiterate BUY with an SOTP TP of SGD3.10.

Partnership with KKR to increase its global footprint

Given KKR's strong track record in global data centre investments and RDC infrastructure capabilities, we believe this synergistic deal is beneficial for Singtel as the group strives to expand regionally while potentially opening up opportunities for the group around the world. Backed by KKR's reputation and credibility, this is in line with Singtel's commitment to seek strategic partnerships to ramp up its RDC business. Singtel noted that cash proceeds from the sale would give the group flexibility for further expansion for growth (RDC and NCS) coupled with returns to shareholders.

Valuation reflects quality of RDC portfolio

We think the valuation of this deal is on point given: 1) Digital InfraCo 1QFY24 EBITDA of SGD44m implies an annualised FY24E 31x EV/EBITDA multiple, a decent valuation given that recent global transactions range from 23x-37x (latest transaction in Malaysia is valued at 37x for Time dotCom's 70% divestment of AIMS Data Centre to DigitalBridge group), 2) KKR's recent USD15b acquisition of CyrusOne in 2021, a much larger and stable global data centre operator with ~50 DCs across Europe and US transacted at 25x EV/EBITDA multiple accentuates the quality of Singtel's RDC portfolio and growth potential, and 3) Singtel's RDC FY23-26E EBITDA growth is likely to be stronger vs regional peers as its capacity in Singapore will increase to 120MW by FY25E from 62MW currently.

Unlocking shareholders' value, special dividend likely

SingTel has undertaken about SGD4b of capital recycling after the stake sale of its RDC business, with the rest likely coming from sweating down its stakes in its regional associates (valued at SGD49b as at end-Q1FY24). Moreover, with additional proceeds from the RDC stake sale, Singtel has SGD2-3b of excess cash after accounting for current growth initiatives and 5G capex. Assuming no new large growth initiatives, we believe that the excess cash may lead to a special dividend towards the higher end of the group's 60-80% of underlying PATMI dividend policy.

FYE Mar (SGD m)	FY22A	FY23A	FY24E	FY25E	FY26E
Revenue	13,975	14,624	15,064	15,471	15,888
EBITDA	2,403	3,686	3,858	4,088	4,315
Core net profit	944	2,053	2,399	2,701	3,103
Core FDEPS (cts)	5.8	12.6	14.7	16.5	19.0
Core FDEPS growth(%)	(37.8)	117.5	16.8	12.6	14.9
Net DPS (cts)	9.3	11.3	12.9	13.8	14.3
Core FD P/E (x)	45.7	19.6	16.8	14.9	13.0
P/BV (x)	1.6	1.5	1.4	1.3	1.3
Net dividend yield (%)	3.5	4.6	5.2	5.6	5.8
ROAE (%)	3.5	8.3	8.8	9.3	10.1
ROAA (%)	1.9	4.3	5.1	5.6	6.2
EV/EBITDA (x)	22.0	13.4	12.4	11.3	10.4
Net gearing (%) (incl perps)	35.5	35.5	27.9	20.7	14.8
Consensus net profit	-	-	2,388	2,717	3,098
MIBG vs. Consensus (%)	-	-	0.5	(0.6)	0.2

Kelvin Tan

kelvin.tan1@maybank.com

(65) 6231 5837

BUY

Share Price SGD 2.46
12m Price Target SGD 3.10 (+26%)
Previous Price Target SGD 3.10

Company Description

Singtel is the largest integrated telecommunications service provider in Singapore and has significant market share in Australia, India and ASEAN

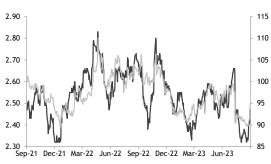
Statistics

52w high/low (SGD)	2.80/2.32
3m avg turnover (USDm)	34.1
Free float (%)	41.8
Issued shares (m)	16,515
Market capitalisation	SGD40.6B
	USD29.8B

Major shareholders:

emasek Holdings entral Provident Fund	52.29
Central Provident Fund	4.99
Capital Research	1.29

Price Performance



Singtel - (LHS, SGD) ——Singtel / Straits Times Index - (RHS, %)

	- 1741	-3M	- I Z/W
Absolute (%)	5	(2)	(9)
Relative to index (%)	3	(3)	(8)

Source: FactSet

Abbreviations explained

RDC: Regional Data Centre NCS: National Computer Systems

Other companies mentioned in this note

Kohlberg Kravis Roberts & Co (KKR US, NR, CP USD 63.43) Time Dotcom (TDC MK, CP MYR5.44, HOLD, TP MYR5.30) DigitalBridge Group (DBRG NYSE, NR, CP USD17.39)



Maybank

Value Proposition

- Telco conglomerate whose companies have significant, if not leading, shares in their markets.
- High-growth phase for wireless segment has passed.
 Competition is generally on the rise in this segment in most markets.
- Enterprise and 5G to provide next legs of growth, while cash is harvested from wireless leadership to support investments and capex.
- Healthy balance sheet backs DPS payout ratio of 80%.
 Proceeds from sale of non-core assets are partly committed to exceptional payouts.

Singtel SOTP valuation

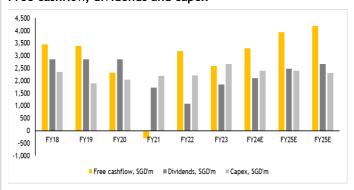
Valuation	Stake	Valuation method	Valuation	Exch rate	Valuation	Per share	% of
valuation	(%)	valuation method	(LC)	(SGD/LC)	(SGD m)	(SGD)	total
SingTel Core Business	100.0	Singtel DCF (6.9% WACC, 1% TG, 0.90 beta)	19.656	1.00	19,656	1.20	
51.5.01.01.0 50355		Optus DCF (6.0% WACC, 1% TG, 0.71 beta)	.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		.,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,		
(Less) Consol Net Debt					-9,156	-0.56	
Sub Total					10,500	0.64	21%
	Stake	Valuation method	Valuation	Exch rate	Valuation	Per share	% of
	(%)	Valuation mediod	(LC)	(S\$/LC)	(SGD m)	(SGD)	total
Associates							
Telkomsel (Indonesia)	35.0	70% of Market Cap listed Telkom	121,351,220	11,079	10,954	0.67	16%
Bharti Airtel (India)	31.7	DCF (9.4% WACC, 3% TG,1.0 beta), mcap of africa and tower businesses	1,675,689	61.36	27,308	1.67	40%
AIS (Thailand)	23.3	DCF (7.5% WACC, 2% LTG, 0.956 beta)	166,250	25.52	6,515	0.40	10%
Globe (Philippines)	47.0	DCF (5.7% WACC, 1% LTG, 0.7 beta)	153,275	41.33	3,709	0.23	5%
Intouch (Thailand)	21.1	SOTP (AIS TP and mkt cap of THCOM TB)	58,487	25.52	2,292	0.14	3%
NetLink NBN Trust (Singapore)	24.8	DDM (COE 6%, 0% LTG, 0.5 beta)	937	1.00	937	0.06	1%
SingPost (Singapore)	21.7	Market Cap	242	1.00	242	0.01	0%
Sub Total					51,715	3.18	
Conglomerate Discount		20% discount				(0.6)	
Associates' value						2.55	79%
Total Equity Value						3.10	100%

Source: Maybank IBG Research

Financial Metrics

- We forecast 5.9% EBITDA CAGR over FY24-26E due to recovery following Covid-19.
- Pre-tax associate income could contribute to bottom line by growing 27% in the same period, led by Bharti's swing to net profit from net loss.
- We expect net debt to EBITDA, including associate dividends, to remain healthy at 1.6x-2.2x in FY24-26E; providing support to its fixed DPS commitment.

Free cashflow, dividends and capex



Source: Company, Maybank IBG Research

Price Drivers



Source: FactSet, Maybank IBG Research

- 1. Proposal for fourth mobile licence. Bharti's profits started to taper off.
- 2. Proposal to increase effective stake in Bharti to 39.5%. Share price continued to be pressured by competitive environment.
- Australia wireless pricing went through industry-wide reflation.
- 4. Earnings marred by weakness in ARPU on the back of lower usage of roaming and data given travel restriction and work-from-home arrangements.
- 5. Ongoing global economic disruption brought about by COVID-19 and structural challenges brought about by intense market competition.

Swing Factors

Upside

- Strong growth in enterprise and Digital Life to positive operating leverage.
- Stronger-than-expected ARPU due to easing in price competition in countries it operates in.
- Faster-than-expected monetisation of 5G development

Downside

- Further wireless margin compression triggered by competition in Singapore and / or Australia.
- Worse-than-expected cannibalisation of wireless voice, SMS and roaming by data.
- Failure to monetise 5G development.

kelvin.tan1@maybank.com





kelvin.tan1@maybank.com

Risk Rating & Score ¹	18.5				
Score Momentum ²	-0.0				
Last Updated	16 Dec 2021				
Controversy Score ³ (Updated: 16 Dec 2021)	0 - No reports				

Business Model & Industry Issues

- Singtel is most exposed to cybersecurity and personal data leakage risks given its nature of business. There have been major data breaches at Optus due to IT, process and human errors over the years, and Singtel was penalised for an immaterial sum.
- Going forward, Singtel will continue to educate its staff and improve practices and processes to minimise data breaches.
- As Singtel is in the business of connectivity, it is supporting digital inclusion through connecting communities and supporting the disadvantaged.
- Notably in FY20, the telco supported migrant workers with free remittance service and their WiFi and mobile data needs. It also provided refurbished laptops and data SIMs to disadvantaged students for their home-based learning. In Australia, Optus scaled up "Donate Your Data" to support disadvantaged students by offering them free mobile data access for online learning.
- Singtel displays no exceptional risks for a telco operator for ESG and is in line with peers in tackling ESG issues.

Material E issues

- Achieved carbon emissions intensity reduction of 70% in 2020, well exceeding our 2030 target of 50%.
- Over 84% of waste generated disposed via reuse, recycling or incineration with energy recovered.
- Only Southeast Asian company among a pioneer group of 28 global companies in July 2019 that committed to keeping global temperature increase within 1.5°C and net zero emissions by 2050.

Material S issues

- 28% of female employees in middle and top management.
- Singtel was included in the 2020 Bloomberg Gender-Equality Index and the Refinitiv Global Diversity & Inclusion Index 2019 and named as one of the top 10 employers for Gender Diversity at The Leonie Awards 2019.
- Total training investment of SGD21.9m and pledged SGD45m to boost the digital skills of its workforce through companywide initiatives over three years.
- Zero fatality rate across Singtel and Optus in FY20.
- To promote digital inclusion, Optus has launched "Donate Your Data" in Australia to help disadvantaged young people bridge the digital divide.
- Singtel also supported 1,000 vulnerable seniors under CareLine 24-hour telephone befriending service with free mobile phone services to promote digital inclusion and wellbeing.

Key G metrics and issues

- Board consists of 10 directors, of which one is executive officer (MD/CEO), the remaining are non-executive & independent directors (including Chairman). 30% are female directors.
- The nomination, audit, investment and remuneration committees are chaired by independent directors.
- Key management/directors' compensation accounted for 9.4%/1.3% of total employee compensation in 2019.
- There have been no corruption cases reported for the past three years.
- Cyber security and data leakage risks. Conducts its businesses in strict adherence to data protection laws - the Personal Data Protection Act in Singapore and the Privacy Act and Telecommunications Act in Australia.
- There have been minor lapses due to IT, process and human errors. Singtel will continue to educate its staff and improve practices and processes to minimise data breaches.

1Risk Rating & Score - derived by Sustainalytics and assesses the company's exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company's enterprise value, respectively, from ESG-driven financial impacts. 2Score Momentum - indicates changes to the company's score since the last update - a negative integer indicates a company's improving risk score; a positive integer indicates a deterioration. 3Controversy Score - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).





	Quantitative Parameters (Score: 85)									
	Particulars	Unit	2021	2022	2023	Starhub (STH SP, FY23)				
	Scope 1	mtCO2e	0.007	0.006	0.006	0.0014				
	Scope 2	mtCO2e	0.53	0.490	0.433	0.055				
	Total	mtCO2e	0.54	0.500	0.439	0.056				
	Scope 3	mtCO2e	7.9	7.300	3.568	0.01				
	Total	mtCO2e	8.43	7.800	4.007	0.066				
	Scope 1 emission intensity	tCO2e/MWh	0.0095	0.008	0.003	27.4				
E	Green energy share of capacity	%	0.43%	5.74%	7.28%	NA				
	Net water consumption	$m m^3$	0.909	0.933	0.933	0.0058				
	Use of recycled water instead of portable water	$m m^3$	0.238	0.287	0.354	NA				
	Water Intensity	m3/SGDm	58	62	71	2.84				
	Total Hazardous and Non-Hazardous Waste	tons	4,921	3,952	4,284	81.5				
	Customer E-waste Recycling	tons	50	41	98	73				
	`	%	0.34%	0.3%	0.3%	42%				
S	% of women in management roles	%	28%	32.0%	31.0%	20%				
	Lost time injury frequency rate	number	0.4	1.3	0.8	3				
	Group CEO salary as % of net profit	%	0.43%	0.18%	0.06%	0.18%				
G	Top 10 employees salary as % of profit	%	2.97%	0.71%	0.63%	1.2%				
d	Independent director on board	%	83%	85%	86%	54%				
	Women directors on board	%	25%	31%	29%	23%				

Qualitative Parameters (Score: 83)

a) Is there an ESG policy in place and is there a standalone ESG Committee or is it part of the risk committee?

Yes, the group has established a Board Sustainability Committee chaired by the CEO. This is supported by the Group Sustainability Council comprising of pillar heads. There are KPIs, business objectives, governance enablers and risks for each of the segments.

b) Is the senior management salary linked to fulfilling ESG targets?

No

c) Does the company follow TCFD framework for ESG reporting?

Yes

e) Does the company have a mechanism to capture Scope 3 emissions - which parameters are captured?

Yes, Singtel has developed full Scope 3 indirect GHG emissions inventory and baseline for operations in Singapore and Australia.

f) What are the 2-3 key carbon mitigation/water/waste management strategies adopted by the company?

Singtel has various carbon mitigation initiatives, such as replacing chillers, replacing UPS and converting to energy efficient mobile base stations in Singapore.

g) Does carbon offset form part of the net zero/carbon neutrality target of the company?

Yes

Target (Score: 85)								
Particulars	Target	Achieved						
Singtel Group Scope 1 and 2 to reduce by 25% by 2025	25%	11%						
Scope 3 target to reduce 30% by 2030	30%	56%						
Obtained a CDP rating of A-	A-	Α-						
Zero fatality and well-being score above 80%	80%	79%						
One million digitally enabled persons and SMEs by 2025	1,000,000	740,000						
Impact								
NA								
Overall Score: 85								
As per our ESG matrix SingTel (ST SP) has an overall score of 85								

ESG score	Weights	Score	Final score
Quantitative	50%	88	44
Qualitative	25%	83	21
Target	25%	80	20
Total			85

As per our ESG assessment, Singtel displays a very high degree of transparency in its ESG disclosures. It is the only operator among its peers that has a high level of ESG quantitative targets. While we note some work is being carried out on reducing Scope 3 financed emissions, we believe further actions should be taken to meet the 2030 target. Singtel's overall ESG score is 85, which makes its ESG rating above average in our view (average ESG rating = 50; refer to Appendix I for our ESG Assessment Scoring).

Reiterate BUY with SOTP-based TP of SGD3.10

Our fair value for SingTel's core business is SGD0.63 per share. We value SingTel's regional associates at SGD2.48 per share. We apply a 20% holding company discount to reflect a gradual recovery in the core business.

Fig 1: SOTP valuation

Valuation	Stake	Valuation method	Valuation	Exch rate	Valuati on	Per share	% of
, 4.444.5.1	(%)	,	(LC)	(SGD/LC)	(SGD m)	(SGD)	total
SingTel Core Business	100.0	Singtel DCF (6.9% WACC, 1% TG, 0.90 beta) Optus DCF (6.0% WACC, 1% TG, 0.71 beta)	19,656	1.00	19,656	1.20	
(Less) Consol Net Debt					-9,156	-0.56	
Sub Total					10,500	0.64	21%
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SingPost (Singapore)	21.7	Market Cap	242	1.00	242	0.01	0%
Sub Total					51,715	3.18	
Conglomerate		20% discount					
Discount		25% 2.3604116				(0.6)	700/
Associates' value						2.55	79%
Total Equity Value						3.10	100%

Source: FactSet, Maybank IBG Research

Fig 2: Singtel DCF

YE Mar (SGDm)		FY23	FY24E	FY25E	FY26E	FY27E	FY28E	FY29E	FY30E	FY31E
EBIT		1,112	1,284	1,365	1,592	2,301	2,602	2,607	2,580	2,554
Depreciation and amortisation		831	820	876	832	834	836	838	840	842
EBITDA		1,943	2,104	2,241	2,424	3,134	3,438	3,445	3,420	3,396
Change in WC		(64)	(91)	(94)	(97)	(101)	(101)	(101)	(101)	(101)
Tax paid		(217)	(235)	(250)	(270)	(350)	(383)	(384)	(382)	(379)
Capex		(597)	(846)	(875)	(899)	(933)	(934)	(938)	(938)	(938)
Unlevered FCF		1,065	797	787	783	781	886	866	866	866
PV of FCF		1,065	746	689	641	599	635	581	544	509
Total PV of FCF	6,008									
Terminal Value	12,590									
PV of Terminal Value	7,394									
Enterprise Value	13,403									
Less: net debt										
Equity Value	13,403									
Equity Value Per Share	0.82									

Source: Maybank IBG Research

Fig 3: Optus DCF

YE Mar (SGDm)		FY23	FY24E	FY25E	FY26E	FY27E	FY28E	FY29E	FY30E	FY31E
EBIT		445	514	546	637	920	1,041	1,043	1,032	1,022
Depreciation and amortisation		1,298	1,240	1,301	1,254	969	846	842	851	859
EBITDA		1,743	1,754	1,847	1,891	1,889	1,887	1,885	1,883	1,881
Change in WC		(1,117)	788	133	137	134	32	43	47	53
Tax paid		(269)	(271)	(285)	(292)	(291)	(291)	(291)	(291)	(290)
Capex		(1,673)	(1,554)	(1,525)	(1,401)	(1,267)	(1,266)	(1,312)	(1,262)	(1,162)
Unlevered FCF		(1,316)	717	171	335	465	362	325	377	481
PV of FCF		(1,316)	677	152	281	369	270	229	251	302
Total PV of FCF	1,216									
Terminal Value	8,028									
PV of Terminal Value	5,038									
Enterprise Value	6,254									
Less: net debt										
Equity Value	6,254									
Equity Value Per Share	0.38									

Source: Maybank IBG Research

Appendix I

Methodology of our proprietary ESG scoring.

We evaluate the ESG ratings based on quantitative, qualitative and ESG targets. We assign a score for each of these three parameters. The overall rating is based on the weighted average of the scores: quantitative (50%), qualitative (25%) and ESG target (25%).

For the quantitative, qualitative and ESG target, the sub-parameters are assigned a score - '0' for data not available, '+1' for improving trajectory, positive change, 'Yes', better than peers or a positive number if historical is not available and '-1' for declining trajectory, negative change, 'No', lower than peers or a negative number. The total of the scores of all the sub-parameters is divided by the total number of sub-parameters, to derive the score of each of the three parameters. The sub-parameters may be different for different industries depending on the key areas to monitor for each industry. A company should achieve a minimum score of 50 for an average ESG rating.

FYE 31 Mar	FY22A	FY23A	FY24E	FY25E	FY26E
Key Metrics					
P/E (reported) (x)	42.1	18.9	16.7	14.9	12.9
Core P/E (x)	45.7	19.6	16.7	14.9	12.9
Core FD P/E (x)	45.7	19.6	16.8	14.9	13.0
P/BV (x)	1.6	1.5	1.4	1.3	1.3
P/NTA (x)	2.8	2.7	2.3	2.1	2.0
Net dividend yield (%)	3.5	4.6	5.2	5.6	5.8
FCF yield (%)	nm	nm	10.1	10.1	8.9
EV/EBITDA (x)	22.0	13.4	12.4	11.3	10.4
EV/EBIT (x)	nm	44.4	37.4	33.9	28.1
INCOME STATEMENT (SGD m)					
Revenue	13,975.0	14,624.0	15,063.7	15,471.0	15,887.9
EBITDA	2,403.0	3,686.0	3,858.2	4,088.5	4,315.3
Depreciation	(2,723.0)	(2,574.0)	(2,574.0)	(2,723.0)	(2,723.0)
Amortisation	0.0	0.0	0.0	0.0	0.0
EBIT	(320.0)	1,112.0	1,284.2	1,365.5	1,592.3
Net interest income /(exp)	(361.3)	(359.0)	(343.6)	(343.6)	(343.6)
Associates & JV	2,137.0	2,287.0	2,386.3	2,722.3	3,051.6
Exceptionals	0.0	0.0	0.0	0.0	0.0
Other pretax income	0.0	0.0	0.0	0.0	0.0
Pretax profit	1,455.7	3,040.0	3,326.8	3,744.2	4,300.2
Income tax	(505.6)	(978.0)	(920.0)	(1,035.4)	(1,189.2)
Minorities	(6.2)	(8.0)	(8.0)	(8.0)	(8.0)
Discontinued operations	0.0	0.0	0.0	0.0	0.0
Reported net profit	943.9	2,225.0	2,398.8	2,700.8	3,103.0
Core net profit	943.9	2,053.0	2,398.8	2,700.8	3,103.0
BALANCE SHEET (SGD m)	0.420.0		2 020 /	. 700.0	
Cash & Short Term Investments	2,130.0	1,668.0	3,032.4	4,728.8	6,229.9
Accounts receivable	5,245.0	5,013.0	5,163.7	5,303.4	5,446.2
Inventory	270.0	346.0	301.3	309.4	317.8
Reinsurance assets	0.0	0.0	0.0	0.0	0.0
Property, Plant & Equip (net)	10,892.0	10,385.0	10,211.0	9,888.0	9,465.0
Intangible assets	11,977.0	10,990.0	10,990.0	10,990.0	10,990.0
Investment in Associates & JVs	17,206.0	15,522.0	15,522.0	15,522.0	15,522.0
Other assets Total assets	1,412.0	2,607.0	2,538.0	2,538.0	2,538.0
ST interest bearing debt	49,132.0 1,614.0	46,531.0 983.0	47,758.4 983.0	49,279.6 983.0	50,508.9 983.0
=	*	6,104.0			
Accounts payable Insurance contract liabilities	6,402.0 0.0	0.0	6,906.5 0.0	7,093.2 0.0	7,284.3 0.0
	10,254.0	9,910.0	9,910.2	9,910.2	9,910.2
LT interest bearing debt Other liabilities	3,444.0	3,520.0	2,496.0	2,763.0	2,686.0
Total Liabilities	21,714.0	20,517.0	20,295.8	20,749.0	
Shareholders Equity	27,433.0	26,023.0	28,216.9	29,745.6	20,863.6 31,421.0
Minority Interest	(15.0)	(9.0)	(9.0)	(9.0)	(9.0)
Total shareholder equity	27,418.0	26,014.0	28,207.9	29,736.6	31,412.0
Total liabilities and equity	49,132.0	46,531.0	47,758.4	49,279.6	50,508.9
	,	,	,	,	,
CASH FLOW (SGD m)					
Pretax profit	1,455.7	3,040.0	3,326.8	3,744.2	4,300.2
Depreciation & amortisation	2,723.0	2,574.0	2,574.0	2,723.0	2,723.0
Adj net interest (income)/exp	(1,681.7)	(1,754.8)	(809.2)	(715.3)	(687.0)
Change in working capital	(104.9)	(1,181.0)	696.5	39.0	39.9
Cash taxes paid	0.0	0.0	0.0	0.0	0.0
Other operating cash flow	0.4	0.4	0.5	0.0	0.0
Cash flow from operations	2,392.0	2,678.2	5,788.1	5,790.8	6,376.1
Capex	(2,217.0)	(2,270.0)	(2,400.0)	(2,400.0)	(2,300.0)
Free cash flow	(1,240.7)	2,613.0	3,388.1	3,390.8	4,076.1
Dividends paid	(660.7)	(1,784.0)	(1,919.0)	(2,160.6)	(2,482.4)
Equity raised / (purchased)	0.0	0.0	0.0	0.0	0.0
Change in Debt	0.0	0.0	0.0	0.0	0.0
Other invest/financing cash flow	(1,351.0)	(770.2)	(475.7)	508.0	245.4
Effect of exch rate changes	0.0	0.0	0.0	0.0	0.0

FYE 31 Mar	FY22A	FY23A	FY24E	FY25E	FY26E
Key Ratios					
Growth ratios (%)					
Revenue growth	(9.4)	4.6	3.0	2.7	2.7
EBITDA growth	(33.6)	53.4	4.7	6.0	5.5
EBIT growth	nm	nm	15.5	6.3	16.6
Pretax growth	(37.7)	108.8	9.4	12.5	14.9
Reported net profit growth	(37.8)	135.7	7.8	12.6	14.9
Core net profit growth	(37.8)	117.5	16.8	12.6	14.9
Profitability ratios (%)					
EBITDA margin	17.2	25.2	25.6	26.4	27.2
EBIT margin	nm	7.6	8.5	8.8	10.0
Pretax profit margin	10.4	20.8	22.1	24.2	27.1
Payout ratio	160.8	83.1	87.5	83.3	75.3
DuPont analysis					
Net profit margin (%)	6.8	15.2	15.9	17.5	19.5
Revenue/Assets (x)	0.3	0.3	0.3	0.3	0.3
Assets/Equity (x)	1.8	1.8	1.7	1.7	1.6
ROAE (%)	3.5	8.3	8.8	9.3	10.1
ROAA (%)	1.9	4.3	5.1	5.6	6.2
Liquidity & Efficiency					
Cash conversion cycle	na	na	na	na	na
Days receivable outstanding	137.7	126.3	121.6	121.8	121.8
Days inventory outstanding	na	na	na	na	na
Days payables outstanding	na	na	na	na	na
Dividend cover (x)	0.6	1.2	1.1	1.2	1.3
Current ratio (x)	0.9	1.0	1.1	1.3	1.5
Leverage & Expense Analysis					
Asset/Liability (x)	2.3	2.3	2.4	2.4	2.4
Net gearing (%) (incl perps)	35.5	35.5	27.9	20.7	14.8
Net gearing (%) (excl. perps)	35.5	35.5	27.9	20.7	14.8
Net interest cover (x)	na	3.1	3.7	4.0	4.6
Debt/EBITDA (x)	4.9	3.0	2.8	2.7	2.5
Capex/revenue (%)	15.9	15.5	15.9	15.5	14.5
Net debt/ (net cash)	9,738.0	9,225.0	7,860.8	6,164.4	4,663.3

Source: Company; Maybank IBG Research

Research Offices

ECONOMICS

Suhaimi ILIAS Chief Economist Malaysia | Philippines | Global (603) 2297 8682 suhaimi_ilias@maybank-ib.com

CHUA Hak Bin

gional Thematic Macroeconomist chuahb@maybank.com

Dr Zamros DZULKAFLI Malaysia | Philippines (603) 2082 6818

zamros.d@maybank-ib.com

Erica TAY China | Thailand (65) 6231 5844 erica.tay@maybank.com

Brian LEE Shun Rong Indonesia | Singapore | Vietnam (65) 6231 5846 brian.lee1@maybank.

Fatin Nabila MOHD ZAINI (603) 2297 8685

fatinnabila.mohdzaini@maybank-ib.com Luong Thu Huong (65) 6231 8467

hana.thuhuong@maybank.com

FX

Saktiandi SUPAAT Head of FX Research (65) 6320 1379 saktiandi@maybank.com

(65) 6320 1374 fionalim@maybank.com

Alan LAU (65) 6320 1378 alanlau@maybank.com

Shaun LIM (65) 6320 1371 shaunlim@maybank.com

STRATEGY

Anand PATHMAKANTHAN

(603) 2297 8783 anand.pathmakanthan@maybank-ib.com

FIXED INCOME

Winson PHOON, FCA Head of Fixed Income (65) 6340 1079 winsonphoon@maybank.com

(603) 2074 7606 munyi.st@maybank-ib.com

PORTFOLIO STRATEGY

MIBG SUSTAINABILITY RESEARCH

Jigar SHAH Head of Sustainability Research (91) 22 4223 2632 jigars@maybank.com

Neerav DALAL (91) 22 4223 2606 neerav@maybank.com

REGIONAL EQUITIES

Anand PATHMAKANTHAN Head of Regional Equity Research (603) 2297 8783

anand.pathmakanthan@maybank-ib.com

WONG Chew Hann, CA Head of ASEAN Equity Research (603) 2297 8686 wchewh@maybank-ib.com

ΜΑΙ ΔΥSΙΔ

Anand PATHMAKANTHAN Head of Research (603) 2297 8783 anand.pathmakanthan@maybank-ib.com

Strategy

WONG Chew Hann, CA (603) 2297 8686

(003) 2277 0000 wchewh@maybank-ib.com • Non-Bank Financials (stock exchange) • Construction & Infrastructure

Desmond CH'NG, BFP, FCA (603) 2297 8680 desmond.chng@maybank-ib.com

Banking & Finance

ONG Chee Ting, CA (603) 2297 8678 ct.ong@maybank-ib.com • Plantations - Regional

YIN Shao Yang, CPA (603) 2297 8916 samuel.y@maybank-ib.com • Gaming - Regional • Media • Aviation • Non-Bank Financials

TAN Chi Wei, CFA (603) 2297 8690 chiwei.t@maybank-ib.com Power • Telcos

WONG Wei Sum, CFA (603) 2297 8679 weisum@maybank-ib.com • Property • Glove

(603) 2297 8687 jade.tam@maybank-ib.com

 Consumer Staples & Discretionary Nur Farah SYIFAA

(603) 2297 8675 nurfarahsyifaa.mohamadfuad@maybank-ib.com · Renewable Energy · REITs

LOH Yan Jin (603) 2297 8687 lohyanjin.loh@maybank-ib.com Ports • Shipping • Automotive

Arvind JAYARATNAM (603) 2297 8692 arvind.jayaratnam@maybank.com
• Petrochemicals • Technology

TEE Sze Chiah Head of Retail Research (603) 2082 6858 szechiah.t@maybank-ib.com • Retail Research

Nik Ihsan RAJA ABDULLAH, MSTA, CFTe (603) 2297 8694 nikmohdihsan.ra@maybank-ib.com

Chartist

Amirah ∆7MI

(603) 2082 8769 amirah.azmi@maybank-ib.com
• Retail Research

SINGAPORE

Thilan WICKRAMASINGHE Head of Research (65) 6231 5840 thilanw@maybank.com
• Banking & Finance - Regional

• Consumer

Eric ONG (65) 6231 5849 ericong@maybank.com

· Healthcare · Transport · SMIDs

Kelvin TAN (65) 6231 5837 kelvin.tan1@maybank.com • Telcos • Industrials

LI Jialin (65) 6231 5845 jialin.li@maybank.com

• RFITs

Jarick SEET (65) 6231 5848 jarick.seet@maybank.com Technology

Krishna GUHA (65) 6231 5842 krishna.guha@maybank.com • REITs

PHILIPPINES

Jacqui de JESUS Head of Research (63) 2 8849 8840

jacqui.dejesus@maybank.com
• Strategy • Conglomerates

Rachelleen RODRIGUEZ, CFA (63) 2 8849 8843 rachelleen.rodriguez@maybank.com • Banking & Finance • Transport • Telcos

Danhne S7F (63) 2 8849 8847 daphne.sze@maybank.com Consumer

Fiorenzo de JESUS (63) 2 8849 8846 fiorenzo.dejesus@maybank.com Utilities

Alexa Mae CARVAJAL (63) 2 8849 8838 alexamae.carvajal@maybank.com
• Consumer • Gaming • Property • REITs

THAILAND

Chak REUNGSINPINYA Head of Research (66) 2658 5000 ext 1399 chak.reungsinpinya@maybank.com
• Strategy • Energy

Jesada TECHAHUSDIN, CFA (66) 2658 5000 ext 1395 iesada.t@maybank.com Banking & Finance

Wasu MATTANAPOTCHANART (66) 2658 5000 ext 1392 vasu.m@maybank.com Telcos • REITs

Surachai PRAMUALCHAROENKIT (66) 2658 5000 ext 1470 Surachai.p@maybank.com • Auto • Conmat • Contractor • Steel

Suttatip PEERASUB (66) 2658 5000 ext 1430 suttatip.p@maybank.com • Food & Beverage • Commerce

INDONESIA

Jeffrosenberg CHENLIM Head of Research (62) 21 8066 8680 Jeffrosenberg.lim@maybank.com • Strategy • Banking & Finance • Property

Willy GOUTAMA (62) 21 8066 8500 willy.goutama@maybank.com • Consumer

Etta Rusdiana PUTRA (62) 21 8066 8683 etta.putra@maybank.com
• Telcos

William Jefferson W (62) 21 8066 8563 william.jefferson@maybank.com

Adi WICAKSONO (62) 21 8066 8686 Adi.Wicaksono@mavbank.com

Satriawan HARYONO, CEWA, CTA (62) 21 8066 8682

satriawan@maybank.com Chartist

VIETNAM

Property

Plantations

Quan Trong Thanh Head of Research (84 28) 44 555 888 ext 8184 thanh.quan@maybank.com • Strategy • Banks

Hoang Huy, CFA (84 28) 44 555 888 ext 8181 hoanghuy@maybank.com • Strategy • Technology

Le Nguyen Nhat Chuyen (84 28) 44 555 888 ext 8082 chuyen.le@maybank.com
• Oil & Gas • Logistics

Nguyen Thi Sony Tra Mi (84 28) 44 555 888 ext 8084 trami.nguyen@maybank.com
Consumer Discretionary

Tran Thi Thanh Nhan (84 28) 44 555 888 ext 8088 nhan.tran@maybank.com Consumer Staples

Nguyen Le Tuan Loi (84 28) 44 555 888 ext 8182 loi.nguyen@maybank.com Property

Nguyen Thanh Hai (84 28) 44 555 888 ext 8081 thanhhai.nguyen@maybank.com
• Industrials

Nguven Thanh Lam (84 28) 44 555 888 ext 8086 thanhlam.nguyen@maybank • Retail Research



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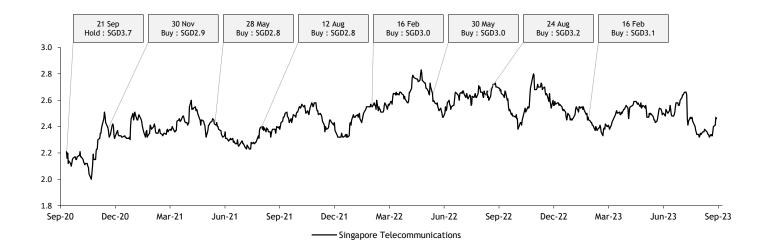
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Historical recommendations and target price: Singapore Telecommunications (ST SP)



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Malaysia

Maybank Investment Bank Berhad (A Participating Organisation of Bursa Malaysia Securities Berhad) 33rd Floor, Menara Maybank, 100 Jalan Tun Perak, 50050 Kuala Lumpur

Tel: (603) 2059 1888; Fax: (603) 2078 4194

Stockbroking Business:

Level 8, Tower C, Dataran Maybank, No.1, Jalan Maarof

59000 Kuala Lumpur Tel: (603) 2297 8888 Fax: (603) 2282 5136

Sales Trading

Indonesia

Helen Widjaja

Philippines Keith Roy

helen.widjaja@maybank.com (62) 21 2557 1188

keith_roy@maybank.com Tel: (63) 2 848-5288

Singapore

Maybank Securities Pte Ltd Maybank Research Pte Ltd 50 North Canal Road Singapore 059304

Tel: (65) 6336 9090

Indonesia

PT Maybank Sekuritas Indonesia Sentral Senayan III, 22nd Floor Jl. Asia Afrika No. 8 Gelora Bung Karno, Senayan Jakarta 10270, Indonesia

Tel: (62) 21 2557 1188 Fax: (62) 21 2557 1189

Thailand

Maybank Securities (Thailand) PCL 999/9 The Offices at Central World, 20th - 21st Floor, Rama 1 Road Pathumwan.

Tel: (66) 2 658 6817 (sales)

Bangkok 10330, Thailand

Tel: (66) 2 658 6801 (research)

London

Greg Smith gsmith@maybank.com Tel: (44) 207-332-0221

Sanjay Makhija sanjaymakhija@maybank.com Tel: (91)-22-6623-2629

London

Maybank Securities (London) Ltd PNB House 77 Queen Victoria Street London EC4V 4AY, UK

Tel: (44) 20 7332 0221 Fax: (44) 20 7332 0302

India

MIB Securities India Pte Ltd 1101, 11th floor, A Wing, Kanakia Wall Street, Chakala, Andheri -Kurla Road, Andheri East, Mumbai City - 400 093, India

Tel: (91) 22 6623 2600 Fax: (91) 22 6623 2604

Vietnam

Maybank Securities Limited Floor 10, Pearl 5 Tower, 5 Le Quy Don Street, Vo Thi Sau Ward, District 3 Ho Chi Minh City, Vietnam

Tel: (84) 28 44 555 888 Fax: (84) 28 38 271 030

Hong Kong

MIB Securities (Hong Kong) Limited 28/F, Lee Garden Three, 1 Sunning Road, Causeway Bay, Hong Kong

Tel: (852) 2268 0800 Fax: (852) 2877 0104

Philippines

Maybank Securities Inc 17/F, Tower One & Exchange Plaza Ayala Triangle, Ayala Avenue Makati City, Philippines 1200

Tel: (63) 2 8849 8888 Fax: (63) 2 8848 5738

www.maybank.com/investment-banking www.maybank-keresearch.com

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