

Frencken Group Ltd (FRKN SP)

Better results ahead

BUY

Share Price	SGD 0.84
12m Price Target	SGD 0.94 (+16%)
Previous Price Target	SGD 0.94

Maintain BUY with unchanged TP of SGD0.94

Frencken is due to report its 2Q23E results on the second week of Aug and we expect a marginal improvement on 1Q23 with revenue at SGD180m and NPAT at SGD5.7m. We think 1Q23 should prove to be the worst quarter and better quarters lie ahead. We also believe that most of Frencken's weak FY23E outlook is priced in the shares. It is one of a handful of semi stocks trading below its NAV, at SGD0.93/sh. As a result, we maintain our BUY with an unchanged TP of SGD0.94, pegged to 9x FY24E PE.

Worst should be over

We think that the worst should be over for Frencken and 1Q23 should be the bottom in terms of financial performance for FY23E. Like other semi-con manufacturers in Southeast Asia, FY23E will be a weak year due to excess inventory its clients have and a general slowdown across the semi-con space. We believe that with new projects on-board, Frencken should enjoy better quarters ahead.

Well positioned to benefit from a semi-con recovery

Management expects inventory levels to only normalise in 4Q23 but this might be hastened if strong demand for artificial intelligence (AI) chips continues. If this happens, Frencken will likely benefit as an increase in orders from its key customer would likely ramp up utilisation and allow it to enjoy the operating leverage it had in FY22. While Frencken is still focusing on its investments in programs for existing and new customers, we believe that it will be well-positioned to capitalise on a recovery in semi-con demand in FY24E.

Blip represents opportunity

Frencken is trading below its net asset value of SGD0.93/sh and we think most of the negatives are priced in already. Management is well-positioned to take advantage of a demand rebound when this happens. We believe subsequent quarters should see a slow pick up, but at the same time signal the worst might be over, hence we maintain a BUY on Frencken.

Company Description

Frencken manufactures components and modules for various industries including semiconductor, life sciences, automotive and industrial automation.

Statistics

52w high/low (SGD)	1.31/0.78
3m avg turnover (USDm)	3.1
Free float (%)	59.8
Issued shares (m)	426
Market capitalisation	SGD357.9M USD267M

Major shareholders:

Micro Compact Sdn. Bhd.	6.2%
Precico Holdings Sdn. Bhd.	6.1%
GOOI FAMILY	5.8%

Price Performance



	-1M	-3M	-12M
Absolute (%)	(8)	(21)	(29)
Relative to index (%)	(11)	(22)	(30)

Source: FactSet

FYE Dec (SGD m)	FY21A	FY22A	FY23E	FY24E	FY25E
Revenue	767	786	707	814	936
EBITDA	95	94	59	87	109
Core net profit	59	52	22	44	61
Core FDEPS (cts)	13.7	12.1	5.2	10.4	14.3
Core FDEPS growth(%)	19.8	(11.8)	(57.0)	99.4	37.3
Net DPS (cts)	4.1	3.6	1.6	3.1	4.3
Core FD P/E (x)	14.3	7.8	16.1	8.1	5.9
P/BV (x)	2.2	1.0	0.9	0.8	0.7
Net dividend yield (%)	2.1	3.9	1.9	3.7	5.1
ROAE (%)	16.5	13.5	5.6	10.5	13.3
ROAA (%)	9.4	7.3	3.1	5.8	7.5
EV/EBITDA (x)	7.9	3.7	2.7	3.5	1.6
Net gearing (%) (incl perps)	net cash	net cash	net cash	net cash	net cash
Consensus net profit	-	-	22	36	44
MIBG vs. Consensus (%)	-	-	(0.4)	25.3	39.4

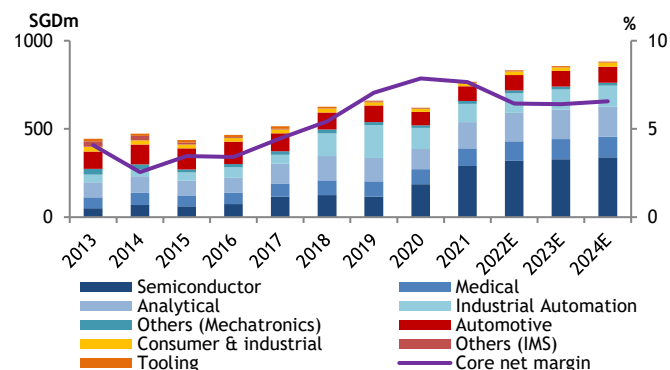
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Tear Sheet Insert

Value Proposition

- Technology hardware manufacturer that specialises in complex components.
- High-mix, low-volume, high complexity for mechatronics segment.
- Customers are sticky, given: i) decades-long working relationships; ii) complementary competencies; and iii) mutual dependency (sole-source for some critical products). We expect Frencken to leverage its relationships with customers to introduce products with greater value-add, in turn driving margins further.

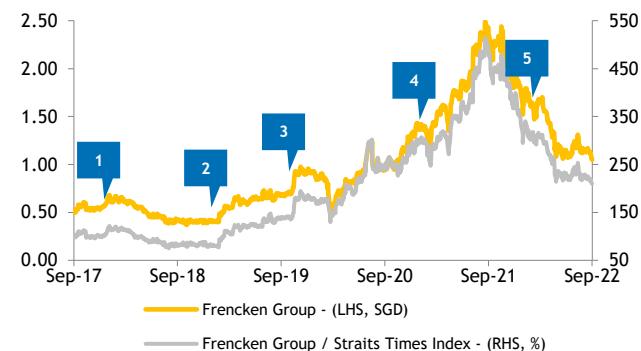
Diverse end markets



Source: Company

Price Drivers

Historical share price trend



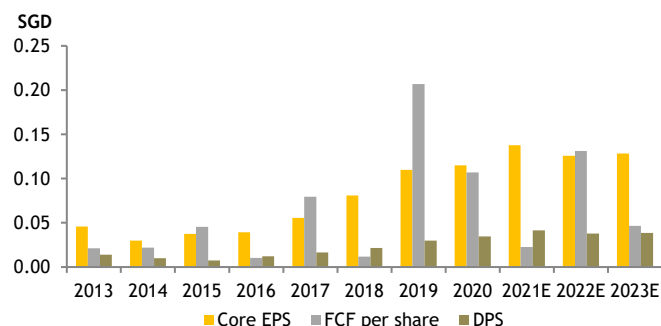
Source: Company, Maybank IBG Research

1. General de-rating of the Singapore tech sector amid initial US-China tensions.
2. Reported FY18 core net profit of SGD34m (+47% YoY) on strength from industrial automation.
3. Reported 3Q19 core net profit of SGD31m (+35%) on strength from industrial automation and semiconductor. General tech sector rerating amid initial signs of global semiconductor recovery.
4. Frencken’s semiconductor segment is a beneficiary of chip shortages.
5. Tech sector derating drove share price lower; 1Q22 net profit fell 12.6% YoY on margin pressures amid inflation and other supply chain challenges.

Financial Metrics

- Over the medium term, we expect earnings to be driven by revenue growth and margin optimisation through new products and improving efficiencies.
- Net cash balance sheet and strong cash flow should provide resilience amid economic uncertainty.
- Historically pays out 30% of earnings as dividends. We expect this trend to continue.

EPS, FCF per share and DPS



Source: Company

Swing Factors

Upside

- Stronger-than-expected semiconductor and industrial automation contributions.
- Robust margin accretion from new products and improving efficiencies.
- Improving institutional interest, which could help the stock re-rate towards peers’ valuations.

Downside

- Drop in demand.
- Supply chain disruptions that impede Frencken’s production ability and revenue recognition.
- Lower-than-expected dividend pay-out.

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Risk Rating & Score ¹	na
Score Momentum ²	na
Last Updated	na
Controversy Score ³	na

Business Model & Industry Issues

- The nature of Frencken’s business in the electronics and automotive manufacturing supply chains exposes it to risks including environmental, workplace safety, and conflict of interest. Frencken has not faced any fines or non-monetary sanctions pertaining environmental nor socioeconomic laws and regulations in 2021.
- From an environment perspective, Frencken’s Eco-PVD offering can be seen as a more environmentally friendly approach for automotive coating. While Frencken does not use recycled materials currently, it may do so in the future subject to customers’ requirements.
- From a governance and socioeconomic perspective, Frencken is adopting industry best practices, including those set by customers, as these facilitate smooth business.

Material E issues

- Environmental risks - Frencken’s production process involves non-renewable materials and waste generation. Non-compliance of rules and laws may severely impact the environment of local communities.
- In 2021, Frencken had zero fines and non-monetary sanctions for non-compliance with environmental laws and/or regulations.
- Areas for potential improvement include i) increased use of recycled materials, contingent on customer approval; ii) increased efficiency of water and electric usage.
- Opportunities - Frencken’s proprietary eco-PVD coating technology is more environmentally friendly than traditional PVD methods. Frencken is optimistic of long term prospects for this offering.

Material S issues

- Employee health and safety risks. Frencken benchmarks its occupational safety and health practices against industry best practices. E.g. the Bangi (Malaysia) plant is in compliance with Agilent Supplier Environmental, Health and Safety and Social Responsibility guidelines.
- Employee safety remains of paramount importance for Frencken with proper mitigation measures implemented.
- In 2021, Frencken’s injury rate was 0%. (2019: 0.15%). Employees underwent an average of 1.2-17 hours of training in 2021 across technical, occupational health and safety and strategic topics.
- Male employees account for 66% of the workforce.
- Socioeconomic risks. To ensure smooth business operations, Frencken: i) adheres to all applicable laws and regulations; and ii) upholds strong ethical standards. This safeguards trust with stakeholders and avoids liability due to non-compliance.

Key G metrics and issues

- Board consists of six directors, of whom one is an executive director (CEO), one is a non-executive, non-independent chairman, and four are independent (67%). All directors are male.
- The nominating, audit and remuneration committees are chaired by independent directors.
- Chairman Mr. Gooi Soon Chai’s deemed stake in the company is c.22%.
- Three independent directors have served more than nine years from date of appointments. Frencken states that their independence is not in any way affected by their length of service.
- Professional background of independent directors includes law, accounting, consultancy and electronics engineering.
- Key management/ directors’ compensation accounted for 3.4%/1.4% of total employee compensation in 2021. (2019: 3.8%/ 1.3%).
- Auditor is Deloitte & Touche LLP which was appointed in 2014.
- Former non-independent non-executive chairman Mr. Larry Low resigned in 2016 and pared his stake from 8.14% to 4.74% in 2018. Mr. Low is the father of fugitive Jho Low. However, this development has no impact to the governance nor operations of the company as current management and board are independent of Mr. Low.

¹**Risk Rating & Score** - derived by Sustainalytics and assesses the company’s exposure to unmanaged ESG risks. Scores range between 0 - 50 in order of increasing severity with low/high scores & ratings representing negligible/significant risk to the company’s enterprise value, respectively, from ESG-driven financial impacts. ²**Score Momentum** - indicates changes to the company’s score since the last update - a **negative** integer indicates a company’s improving risk score; a **positive** integer indicates a deterioration. ³**Controversy Score** - reported periodically by Sustainalytics in the event of material ESG-related incident(s), with the impact severity scores of these events ranging from Category 0-5 (0 - no reports; 1 - negligible risks; ...; 5 - poses serious risks & indicative of potential structural deficiencies at the company).

Quantitative Parameters (Score: 21)						
	Particulars	Unit	2019	2020	2021	Venture SG (2021)
E	Scope 1 GHG emissions	tCO2e	NA	NA	NA	68061
	Scope 2 GHG emissions	tCO2e	NA	NA	NA	NA
	Total	tCO2e	NA	NA	NA	68061
	Scope 3 GHG emissions	tCO2e	NA	NA	NA	NA
	Total	tCO2e	NA	NA	NA	68061
	GHG intensity (Scope 1 and 2)	KgCO2e/emp kWh/unit of sales	NA	NA	NA	28.4
	Energy consumption	M3/unit of sales	NA	6.6	4.4	47.7
	Water consumption	Metric tonnes	NA	0.10	0.11	0.26
	Recycled waste generated	tonnes	NA	NA	17	NA
S	% of women in workforce	%	35.5	65.8	34	55.1
	Economic value generated and distributed	SGD'000	59353	58929	71924	312322
	Average training hours by gender (women)	Number	14	14	6.3	51.1
	New employees hired by gender (women)	%	NA	NA	NA	54
	Total training hours	%	4000	4800	11499	437922
	Key operations assessed for risks related to corruption	%	100	100	100	100
G	MD/CEO salary as % of reported net profit	%	4.72	6.44	2.98	2.41
	Board salary as % of reported net profit	%	2.29	2.25	1.70	0.27
	Independent directors on the Board	%	67	67	60	75
	Female directors on the Board	%	0	0	0	38

Qualitative Parameters (Score: 67)	
a)	is there an ESG policy in place and is there a standalone ESG committee or is it part of a risk committee? <i>Yes, Frencken added Ethical Sustainable Profitable Growth to the tag line, signalling the start of its Sustainability Journey called "Frencken*Sustain*Life" (FSL). FSL is its Environment Social Governance programme, managed by its board and key management team, which will prioritize returns to stakeholders.</i>
b)	is the senior management salary linked to fulfilling ESG targets? <i>Yes. The BSC KPI's are accessed on an annual basis during management review meetings</i>
c)	Does the company follow the task force of climate related disclosures (TCFD) framework for ESG reporting? <i>Yes</i>
d)	Does the company have a mechanism to capture Scope 3 emissions - which parameters are captured? <i>No</i>
e)	What are the 2-3 key carbon mitigation/water/waste management strategies adopted by the company? <i>For new shipments, Frencken reuses cartons and plastic pallets returned by customers. In this way, it aligns with customers' efforts in reducing plastic and paper waste to landfills. To reduce its carbon footprint and build greater business sustainability, solar energy panels have been installed at their factories in Chuzhou (China), Selangor (Malaysia) and Thailand.</i>
f)	Does carbon offset form part of the net zero/carbon neutrality target of the company? <i>No</i>

Target (Score: 66.7)		
Particulars	Target	Achieved
Less than 0.20% of water consumption per sale value	0.20%	0.11%
Less than 7% of electricity consumption per sale value	7.00%	4.38%
Briefings to present quarterly and FY results	100%	100%
Carbon neutrality/net zero	NA	NA
Impact		
NA		
Overall Score: 44		
As per our ESG matrix, Frencken Group (FRKN SP) has an overall score of 44.		

ESG score	Weights	Scores	Final Score
Quantitative	50%	21	11
Qualitative	25%	67	17
Target	25%	67	17
Total			44

As per our ESG assessment, FRKN has an established framework, internal policies, and tangible mid/long-term targets but needs to make headway in improving its quantitative "E" metrics, especially on GHG emissions. FRKN's overall ESG score is 44, which makes its ESG rating below average in our view (average ESG rating = 50)

Fig 1: MIBG's 2Q23 forecasts for Frencken

FYE Dec	2Q23E	1Q23	4Q22	YoY Chg	QoQ Chg	FYE	2Q23E vs. FYE
	SGDm	SGDm	SGDm	(%)	(%)	SGDm	(%)
Revenue	180.0	172.5	201.9	4.3	-10.8	707.5	25.4
Gross profit	23.0	21.2	31.4	8.4	-26.8	81.6	28.2
PATMI	5.7	5.2	14.8	9.6	-61.4	22.3	25.6
Core PATMI	5.7	5.2	14.8	9.6	-61.4	22.3	25.6
				Change (ppt)			
Gross margin	12.8%	12.3%	15.6%	0.5	-2.8		
Net margin	3.2%	3.0%	7.3%	0.2	-4.1		

Source: Maybank IBG Research

FYE 31 Dec	FY21A	FY22A	FY23E	FY24E	FY25E
Key Metrics					
P/E (reported) (x)	13.2	10.5	16.1	8.1	5.9
Core P/E (x)	14.3	7.8	16.1	8.1	5.9
Core FD P/E (x)	14.3	7.8	16.1	8.1	5.9
P/BV (x)	2.2	1.0	0.9	0.8	0.7
P/NTA (x)	2.2	1.0	0.9	0.8	0.7
Net dividend yield (%)	2.1	3.9	1.9	3.7	5.1
FCF yield (%)	1.0	nm	42.3	nm	41.8
EV/EBITDA (x)	7.9	3.7	2.7	3.5	1.6
EV/EBIT (x)	10.4	5.3	5.2	5.4	2.3

INCOME STATEMENT (SGD m)

Revenue	767.1	786.1	707.5	813.6	935.7
EBITDA	94.9	94.4	58.8	87.3	109.1
Depreciation	(23.0)	(27.8)	(28.1)	(29.9)	(31.7)
Amortisation	0.0	0.0	0.0	0.0	0.0
EBIT	71.9	66.6	30.7	57.4	77.4
Net interest income / (exp)	(1.4)	(3.6)	(3.6)	(3.6)	(3.6)
Associates & JV	0.0	0.0	0.0	0.0	0.0
Exceptionals	0.0	0.0	0.0	0.0	0.0
Other pretax income	0.0	0.0	0.0	0.0	0.0
Pretax profit	70.5	63.0	27.1	53.8	73.8
Income tax	(11.4)	(11.4)	(4.6)	(9.1)	(12.6)
Minorities	(0.4)	0.2	(0.2)	(0.2)	(0.2)
Discontinued operations	0.0	0.0	0.0	0.0	0.0
Reported net profit	58.7	51.9	22.3	44.5	61.1
Core net profit	58.7	51.9	22.3	44.5	61.1

BALANCE SHEET (SGD m)

Cash & Short Term Investments	192.6	167.0	312.0	164.5	296.3
Accounts receivable	123.3	123.2	109.4	158.1	149.5
Inventory	203.1	228.8	114.1	267.8	164.8
Property, Plant & Equip (net)	110.8	127.5	120.9	112.4	137.4
Intangible assets	19.5	21.5	21.5	21.5	21.5
Investment in Associates & JVs	0.0	0.0	0.0	0.0	0.0
Other assets	38.9	57.1	59.1	72.2	73.2
Total assets	688.1	725.2	737.0	796.5	842.7
ST interest bearing debt	95.6	107.7	107.7	107.7	107.7
Accounts payable	121.9	108.3	104.3	132.5	135.8
LT interest bearing debt	1.6	1.1	1.1	1.1	1.1
Other liabilities	90.0	112.0	112.0	112.0	112.0
Total Liabilities	309.1	328.8	324.8	353.0	356.2
Shareholders Equity	376.2	391.9	407.5	438.6	481.4
Minority Interest	2.9	4.5	4.7	4.9	5.1
Total shareholder equity	379.0	396.4	412.2	443.6	486.5
Total liabilities and equity	688.1	725.2	737.0	796.5	842.7

CASH FLOW (SGD m)

Pretax profit	70.5	63.0	27.1	53.8	73.8
Depreciation & amortisation	23.0	27.8	28.1	29.9	31.7
Adj net interest (income)/exp	0.0	0.0	0.0	0.0	0.0
Change in working capital	(34.7)	(44.1)	122.5	(187.3)	113.8
Cash taxes paid	(16.2)	(8.8)	(4.6)	(9.1)	(12.6)
Other operating cash flow	0.0	(0.0)	0.0	0.0	0.0
Cash flow from operations	42.6	37.8	173.1	(112.8)	206.8
Capex	(33.9)	(41.4)	(21.4)	(21.4)	(56.7)
Free cash flow	8.7	(3.6)	151.7	(134.2)	150.1
Dividends paid	(17.6)	(17.6)	(6.7)	(13.3)	(18.3)
Equity raised / (purchased)	0.1	0.0	0.0	0.0	0.0
Change in Debt	29.9	(12.8)	0.0	0.0	0.0
Other invest/financing cash flow	(3.5)	(3.6)	0.0	0.0	0.0
Effect of exch rate changes	0.0	(56.7)	0.0	0.0	0.0
Net cash flow	17.6	(94.4)	145.0	(147.5)	131.8

FYE 31 Dec	FY21A	FY22A	FY23E	FY24E	FY25E
Key Ratios					
Growth ratios (%)					
Revenue growth	23.6	2.5	(10.0)	15.0	15.0
EBITDA growth	18.5	(0.5)	(37.7)	48.5	25.0
EBIT growth	22.1	(7.3)	(53.9)	87.0	34.8
Pretax growth	36.0	(10.6)	(57.0)	98.5	37.2
Reported net profit growth	37.1	(11.7)	(57.0)	99.4	37.3
Core net profit growth	19.7	(11.7)	(57.0)	99.4	37.3
Profitability ratios (%)					
EBITDA margin	12.4	12.0	8.3	10.7	11.7
EBIT margin	9.4	8.5	4.3	7.1	8.3
Pretax profit margin	9.2	8.0	3.8	6.6	7.9
Payout ratio	30.0	30.0	30.0	30.0	30.0
DuPont analysis					
Net profit margin (%)	7.7	6.6	3.2	5.5	6.5
Revenue/Assets (x)	1.1	1.1	1.0	1.0	1.1
Assets/Equity (x)	1.8	1.9	1.8	1.8	1.8
ROAE (%)	16.5	13.5	5.6	10.5	13.3
ROAA (%)	9.4	7.3	3.1	5.8	7.5
Liquidity & Efficiency					
Cash conversion cycle	92.8	110.9	96.7	96.7	96.7
Days receivable outstanding	52.1	56.4	59.2	59.2	59.2
Days inventory outstanding	97.7	116.5	98.6	98.6	98.6
Days payables outstanding	57.0	62.1	61.2	61.2	61.2
Dividend cover (x)	3.3	3.3	3.3	3.3	3.3
Current ratio (x)	1.9	1.8	1.9	2.0	2.0
Leverage & Expense Analysis					
Asset/Liability (x)	2.2	2.2	2.3	2.3	2.4
Net gearing (%) (incl perps)	net cash	net cash	net cash	net cash	net cash
Net gearing (%) (excl. perps)	net cash	net cash	net cash	net cash	net cash
Net interest cover (x)	51.3	18.5	8.5	16.0	21.5
Debt/EBITDA (x)	1.0	1.2	1.9	1.2	1.0
Capex/revenue (%)	4.4	5.3	3.0	2.6	6.1
Net debt/ (net cash)	(95.4)	(58.2)	(203.2)	(55.7)	(187.5)

Source: Company; Maybank IBG Research

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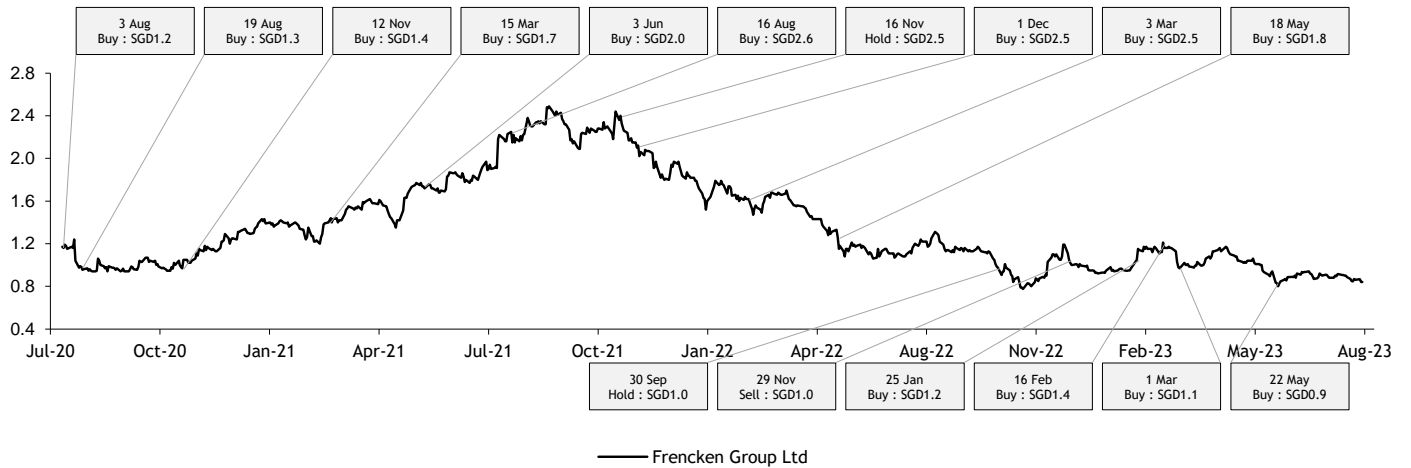
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